
Towards a Sustainable Food Supply Chain Powered by Artificial Intelligence

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Abstract

1 About 30-40% of food produced worldwide is wasted. This puts a severe strain
2 on the environment and represents a \$165B loss to the economy in the US alone.
3 About 40% of all waste occurs at the retail level and downstream; this paper ex-
4 plores intelligent systems that help retail stores reduce food loss by forecasting
5 demand and optimizing store decisions. Specifically, we describe a model-based re-
6 inforcement learning system for perishable inventory management; in an extensive
7 simulation on real-world data from a US supermarket chain, the system provides
8 reductions in retail waste of up to 80%.

9 1 Introduction

10 About 30-40% of food produced worldwide is wasted (Gunderson, 2012). This puts a severe strain
11 on the environment and represents a \$165B loss to the economy in the US alone.

12 The environmental impact of food waste is immense. Food production accounts for 92% of water
13 use (Hoekstra et al., 2012 [5]) and 25% of green house gas emissions (Vermulen et al., 2012 [7]).
14 According to a study by the Food and Agriculture Organization (FAO [1]), food waste generates
15 greenhouse gas emissions comparable to those of a country the size of Russia.

16 In addition to its environmental impact, food waste also results in significant economic losses.
17 According to the FAO study, the economic impact (aggregated across the world) of all the food lost to
18 waste in the year 2007 represented total losses of about USD 750 billion (measured in 2009 prices).
19 This amount is comparable to the gross domestic product of Turkey or Switzerland in 2011 [1].

20 Lastly, food waste represents a major societal challenge from a moral perspective. According to the
21 United Nations, approximately one in every nine people in the world suffers from hunger, defined as
22 not having sufficient access to food to be healthy. Hunger is estimated to kill a greater number of people
23 every day than diseases such as AIDS, malaria and tuberculosis. From a fairness perspective, society
24 has a moral obligation to distribute fundamental resources such as food in a way that will satisfy the
25 basic needs of the largest possible number of people.

26 1.1 The Causes of Food Waste

27 Food loss occurs at all stages of the supply chain, from the farm to the consumer. In industrialized
28 countries, the retail and consumer stages are high contributors to waste; in developing countries, the
29 most significant food losses occur at the farm, in part due to the limited adoption of technology.

30 In industrialized countries, about 40% of food is lost at the retail and consumer stages of the supply
31 chain. Consumer behavior and supply chain efficiency are important contributing factors to food
32 waste. The 2018 edition of the Retail Food Waste Action Guide (published by a consortium of leading
33 retail chains [2]) identifies the following five solutions as having the highest potential to reduce

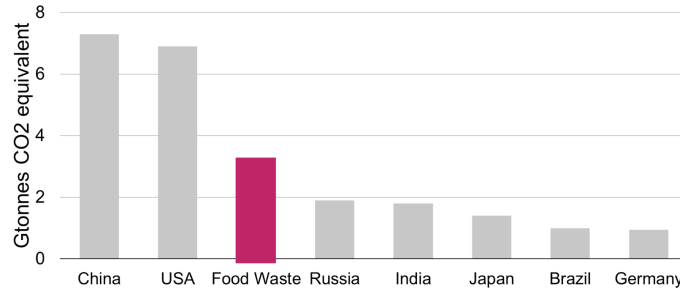


Figure 1: The environmental impact of food waste. Food production, especially the production of meat, greatly contributes to about 25% of green house gas emissions (Vermulen et al., 2012). In absolute terms, this amount exceeds the greenhouse gas emissions of Russia, India, or Japan. Source: Food and Agriculture Organization, 2013.

34 waste at the retail and consumer level: (1) enhanced demand forecasting, (2) dynamic pricing and
 35 markdowns, (3) dynamic routing, (4) cold chain management, (5) improved inventory management.
 36 This paper explores intelligent systems that help reduce food loss. Specifically, we focus on applica-
 37 tions of machine learning to demand forecasting as well as on model-based reinforcement learning
 38 methods for inventory management. The goal of this paper is to bring the food waste problem to
 39 the attention of the machine learning community, as well as to demonstrate how modern machine
 40 learning techniques have the opportunity to make a significant impact.

41 2 Intelligent Systems for Reducing Food Waste

42 This paper explores intelligent decision-making systems that assist store operators in managing
 43 perishable food items in the presence of uncertainty over future demand, weather, and other key
 44 deciding factors. We describe a system that provides recommendations on purchasing decisions. The
 45 system is comprised of two components. First, a prediction component generates demand forecasts;
 46 then, a model-based planning algorithm uses this learned demand to recommend purchasing decisions
 47 that optimize the store’s overall utility function. The result of this system is a reduction in waste in
 48 retail stores, and an increase in item shelf-life and freshness.

49 2.1 Demand Forecasting

50 Food supply chain planning requires very accurate forecasting algorithms due of the extremely
 51 short shelf-life of perishable items. The accuracy of forecasts is much more critical compared to
 52 non-perishable goods, because over-ordering errors carry a much higher financial cost.

53 **Multi-Task Learning.** Retail food chains typically sell thousands of different items across hundreds
 54 of stores. This generates large amounts of time series data; fully leveraging this data requires multi-
 55 task learning across thousands of items across hundreds of stores. Specifically, predictions are highly
 56 impacted by rare events such as holidays or sales. These events are seen only a small number of times
 57 for each item. Achieving accurate predictions requires multi-task models that learn to forecast rare
 58 events across a large number of time series jointly.

59 **Probabilistic Time-Series Forecasting.** Accurate planning requires predicting not just a point
 60 forecast, but an entire distribution over model demand. We formulate probabilistic time series
 61 forecasting as multi-task quantile regression over multiple quantiles at once. In addition to enabling
 62 more accurate planing, probabilistic predictions are also a key component of interactive systems that
 63 can assess their confidence before making recommendations to a human operator.

64 2.2 Model-Based Planning

65 Given a set of demand forecasts, our system computes daily replenishment orders that minimize
 66 waste. We formalize this task as a Markov decision process (S, A, P, R) . States $s \in S$ are sets

67 of tuples $\{(q, l); l = 1, 2, \dots, L\}$; each (q, l) indicates that the store carries q units of the item that
 68 expire in l days (L being the maximum shelf-life). Transition probabilities P are defined through the
 69 following process: on each day the store sells d units (a random quantity) which are removed from
 70 the inventory in s (items leave in a first-in first-out manner); the shelf-life of the remaining items is
 71 decreased (spoiled items are thrown away). Actions $a \in A$ correspond to orders: the store receives
 72 items with a shelf life of L before entering the next state s' . Finally, actions are chosen to optimize
 73 the reward R , which can account for both food waste and store profits. In our experiments, we set R
 74 to be the sum of waste and unmet demand due to stockouts.

75 In order to tractably solve this problem, we use online planning using Monte Carlo Tree Search
 76 (MCTS [3]). We perform a search over a finite time horizon using an epsilon-greedy algorithm to
 77 select new actions at each level of the search tree. New states are sampled from a transition model
 78 defined by the probabilistic forecasts learned by the prediction module of our system.

79 3 Experiments

80 We test our system on a public Kaggle dataset as well as on a real dataset obtained from a large US
 81 supermarket chain.

82 3.1 Kaggle Experiments

83 To demonstrate the effectiveness of our approach, we start with the publicly available grocery sales
 84 dataset from the Corporacion Favorita Kaggle contest.

85 **Setup.** We forecast the highest-selling item (#1503844) and use data from 2014-01-01 to 2016-
 86 05-31 in stores #1-4 for training and data from 2016-06-01 to 2016-12-31 for testing. We train
 87 a feedforward neural network with two layers of 128 hidden units with a dropout rate of 0.5 and
 88 parametric ReLU non-linearities. We feed the model autoregressive features from the past four
 89 days as well as binary indicators for the day of the week and the week of the year. We use dropout
 90 probabilities combined with the calibration method of Kuleshov et al. [6] to derive probabilistic
 91 forecasts.

92 **Prediction Accuracy.** We obtain
 93 mean absolute percent errors of 17.3-
 94 21.8% on the test set across the four
 95 stores. Our probabilistic forecasts are
 96 also calibrated: our 90% confidence
 97 interval correctly contains about 90%
 98 of the true outcomes.

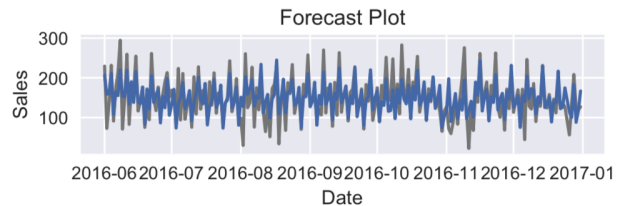


Figure 2: Historical sales of a perishable item (gray) from the Kaggle dataset, and our forecasts (blue)

99 **Waste Reduction.** We perform a sim-
 100 ulation experiment in which we use
 101 the Bayesian neural network from the previous section as our learned model of the environment
 102 (i.e., the state transition function). We then use Monte Carlo Tree Search to determine the action
 103 minimizing the sum of waste and out-of-stocks at each step. We evaluate the agent on the test set,
 104 using the historical sales as a proxy for unseen demand. Item prices and costs are set to 1.99 and 1.29
 105 respectively; items can be ordered three days a week in packs of 12 and arrive on the next day; the
 106 shelf-life of new items is always five days.

107 Our system resulted in waste of 0.98-1.14% across the four stores, with only 0.61-0.89% of demand
 108 being unfulfilled due to under-ordering. These numbers suggest that our system has the potential to
 109 significantly impact food waste.

110 3.2 Real-World Experiments

111 We have been developing our technology jointly with a 100-store US grocery chain. Our pilot
 112 partner has released to us two years of historical data for the produce department in 27 stores,
 113 including past sales, shipments, prices, promotions, and other key data elements. We performed

114 a historical simulation, and found that the our system dramatically improves the effectiveness of
115 humans, increases store efficiency, and reduces food waste.

116 **Setup.** The first, historical, phase of testing involves training forecasting models on historical data
117 up to 2017, and computing forecasts for 2017. We then run a simulation over 2017 data in which the
118 store observes the true historical sales, and makes decisions based on the pre-computed predictions.
119 Real store waste is estimated by looking at the inputs minus the outputs that are entering the store
120 (this may slightly overestimate waste by including additional factors such as waste). Our system’s
121 waste is observed directly within the simulator, following the same methodology as for the Kaggle
122 dataset.

123 We use a gradient boosting forecaster based on the popular XGBoost library [4]. In this initial
124 experiment, we feed the model historical sales and shipments from the past four days, 7-, 14-, and
125 28-day rolling means of historical sales, binary indicators for the day of the week and the week of
126 the year, sine and cosine features over the number of days elapsed in the year, features for popular
127 US holidays, historical prices for the last four days, as well as indicators of price changes on the
128 prediction day.

129 We pre-filtered our dataset to exclude items with potentially incorrect data (we filtered items whose
130 shipment data exceeded sales data), and we filtered out data with sporadic sales, defined as having
131 recorded sales on less that 70% of days. This process excluded 35% of input data by sales volume.

132 **Waste Reduction and Store Efficiency.** Our system incurred unit waste of 1.7% (aggregated
133 across all stores and items), with only 1.1% of demand being unfulfilled due to under-ordering. These
134 numbers are significantly lower than the 14% industry standard for food waste in supermarkets, and
135 again suggest that our system has the potential to significantly impact food waste.

136 By examining the historical data from the supermarket chain, we can measure their historical levels
137 of waste, and estimate the level of improvement offered by our machine learning system. In our
138 experiments, we observed average reductions in food waste of 30%, with some items having 80%
139 improvements.

140 Reducing food waste also increases store profits, which incentivizes store operators to adopt our
141 system in practice. In our historical experiment, we were able to create on average \$380K in additional
142 profits per store per year. In addition, our inventory management system reduced stockouts by up to
143 80% and reduced inventory holding levels by up to 3-fold.

144 **Long-Term Health Benefits.** More generally, our system will increase the average freshness
145 of items sold in the store, which will have tangible benefits on human health. In addition, food
146 freshness will drive additional customers to stores, further incentivizing them to adopt waste reduction
147 technology.

148 4 Conclusion

149 The goal of this work has been to bring the food waste problem to the attention of the machine
150 learning community, as well as to demonstrate how modern machine learning techniques have the
151 opportunity to make a significant impact. We have described an approach based on model-based
152 reinforcement learning that has been shown in simulation to significantly reduce food waste in a
153 real-world supermarket chain.

154 Our system has the potential to have a tangible impact on the environment (including water usage
155 and green house gas emissions). In addition, a more efficient supply chain will reduce food prices
156 and make food accessible to a larger number of people.

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